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| **Meeting title:** | Council |
| **Date:** | Wednesday 13th April 2022 | **Time** |  11.50am |
| **Location:** | The Cedar Suite, Carey’s Manor, Brockenhurst |
| **Present:** | Mr P Greenish (Chair), Prof. Dame M Atkins, Ms F Barnes, Dr V Cardo, Mr G Hobbs, Mr P Hollins, Professor J Holloway, Dame J Macgregor, President & Vice-Chancellor, Senior Vice-President (Academic), SUSU President, Mr T Whitmore, Baroness Sandy Verma, Dr A Vincent, Dr K Vithana and Mr S Young. |
| **In attendance:** | Clerk to the University Council & Senate, Executive Director - Finance & Planning, Vice-President (Education), Vice-President (Operations), Vice-President (Research & Enterprise). |
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| **71** | **Apologies for Absence**There were apologies from Ms Hannah Pawlby, Professor m.c. schreafel, Mr Bill Shannon and Mr Akshay Thakur. |
| **72** | **Investing in our Future**Council considered a report by the Senior Vice-President (Academic) and Executive Director, Finance and Planning. The report considered investments to deliver the Strategy against two time-frames: those already in train; and consideration of a schedule of capital priorities to be brought forward during the remainder of the academic year. It highlighted the need to invest in our future strategically, ensuring competing priorities were judged on their merits, thus avoiding ‘first mover advantage’.To deliver the Strategy, investments were already in-train to develop people and talent. This driver recognised that people (students and staff) are the University, and that their collective effort strengthened the triple helix, delivering excellence and impact. By tailoring how investment in people was carried out, the aim was to progress the ED&I and sustainability goals. Investments made this year not only focussed on building capacity and capability but developing enabling infrastructure to accommodate growth and deliver more flexible, agile ways of working. Appendices to the report summarised both recurrent and capital investments approved during the current financial year; these included the launch of the Anniversary Fellowships scheme, funding for High Performance Computing, and additional teaching and learning space in the form of the Sir James Matthew Building.The Away-Day provided an opportunity for Council to explore high-level estates themes and issues, with the aim of enabling a Master Plan to be agreed in May. Anticipating that discussion, further appendices proposed a schedule to unlock the next sequence of investments in the estate. The drivers for this were excellence in teaching, learning and the student experience, delivering interdisciplinary research that made a real-world difference, strengthening the triple helix and supporting growth. Cross-cutting drivers included sustainability and inclusiveness.Council were then appraised of the detail on several estate projects including developments at:* The sports site
* Handy Villas in Winchester
* Winchester Guildhall
* Property acquisition on Burgess Road

The Council meeting in May would then focus on the estate masterplanning process which would set out the top level priorities, including the heart of campus and requirements resulting from the content of the research and enterprise strategic plan.It was recognised that estate requirements for developing the research and enterprise plan were to be developed and the update on the plan at the May meeting would address that.The May meeting would also present the articulation of the CBRE work and then July Council would likely follow with Business Cases for the proposed new Medical building and Phase 1 of the development at Winchester. Developing plans for the library, North-East Quadrant and Heart of Campus would be available to see in the coming months.It was noted that progress with the developments in Winchester were still dependant on the outcome of the local elections due in early May. Further plans and thoughts from CBRE would be coming to the May Council meeting.**RESOLVED** that the investments in-train to support the Strategy’s implementation and to consider a schedule of estates investment priorities over the next 4 months be noted. |
| **73** | **AOB**Council noted an update on the latest with potential industrial action led by UCU. |
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**The meeting concluded at 1.00pm**